

# **COST MANAGEMENT**

## **Schedule of Cost Services**

For

### **Construction Management (CM) Project Delivery Method**

#### **Preamble**

The aim of this schedule of service is to introduce the user to the various Cost Consulting services that may be required on a construction project that utilizes the Construction Management (CM) Project Delivery Method.

This schedule of service is primarily for reference purposes by persons requiring Cost Consulting services on Construction Management (CM) Project Delivery in Alberta infrastructure. The intent of this document is for use only as a guide or platform for discussion/reference; project requirements are typically unique and specific to the project, which in turn dictates the required Cost Consulting services.

Kindly contact Cost Management Services (CMS) in order to analyze your project's requirements and thereafter develop a Cost Consulting Schedule of Services specifically tailored to suit your project's needs. Application of the services on a project outlined in this Schedule of Cost Services for Construction Management (CM) Project Delivery Methodology should only occur upon consultation with Cost Management Services.

Periodical updates to this schedule of service document will occur to account for lessons learned through document usage.

Please direct any feedback or questions to:

Cost Management  
email: [infra.costmanagement@gov.ab.ca](mailto:infra.costmanagement@gov.ab.ca)



May 1, 2026

Classification: Public

<b>Schedule of Services - Construction Management (CM) Project Delivery</b>	
ITEM	MAXIMUM UPSET FEE
<p>1. Attend and participate in [virtual or] project meetings [location to be determined].</p> <p>1.1. The Cost Consultant (Quantity Surveyor) shall attend and actively participate in scheduled design and cost meetings when requested, including the kick-off meeting with Cost Management Services, and shall provide ongoing cost reports and updates throughout the contract and construction period.</p>	✓
<p>2. Attend and participate in the following workshops [location to be determined].</p> <p>2.1. [Value/Risk] Management Workshops:</p> <p>2.1.1. Workshop 1 – Schematic [3 days – location to be determined];</p> <p>2.1.2. Workshop 2 – Design Development [3 days – location to be determined].</p> <p>2.1.3. Services to be provided in conjunction with attendance at the workshops are:</p> <p>2.1.3.1. Pre-Workshops:</p> <p>(a). Participate in group discussions.</p> <p>(b). Develop (an) up-to-date project cost model(s).</p> <p>2.1.3.2. Workshops:</p> <p>(a). Participate and suggest value – based improvements for options developed in the workshops.</p> <p>(b). Review and provide opinions regarding life cycle costing, including the capital, operational, and cyclical components.</p> <p>(c). Deliver life cycle cost information within the constraints of the workshop schedules.</p> <p>2.1.3.3. Post-Workshops:</p> <p>(a). Provide cost report to [Value/Risk] Management Consultant for incorporation into draft and final [Value/Risk] management reports.</p>	✓
<p>3. Measurement and Costing</p> <p>3.1. All quantities shall be measured in accordance with the latest editions or versions of “Area Measurement for Health Care Facilities” published by the Canadian Standards Association, “School Capital Manual” published by the Province of Alberta, and “Methods of Measurement” published by the Canadian Institute of Quantity Surveyors.</p>	✓

<b><u>Schedule of Services - Construction Management (CM) Project Delivery</u></b>	
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<p>3.2. All elements shall include and be measured in compliance with the latest versions of National Building Code (Alberta Edition), National Energy Code of Canada for Buildings (NECB), Technical Design Requirements (TDR) published by Alberta Infrastructure, general construction practices / requirements within the Prairie Provinces and any design legislation updates.</p> <p>3.3. All quantities shall be defined, reported and organized in accordance with the latest editions or versions of:</p> <p>3.3.1. American Society of Testing Materials (ASTM) Designation E1557-09 Standard Classification for Building Elements and Related Site Work – UNIFORMAT II.</p> <p>3.3.2. ASTM Designation E2514-15 Standard Practice for Presentation of Format of Elemental Cost Estimates, Summaries, and Analyses.</p> <p>3.3.3. ASTM Designation E2516-11 Standard Classification for Cost Estimate Classification System.</p> <p>3.3.4. ASTM Designation E2168-10 Allowance, Contingency and Reserve Sums in Building Construction Estimating.</p> <p>3.3.5. Trade Divisional format in Construction Specifications Institute (CSI) MaterFormat.</p> <p>3.4. Cost reports shall include, but not necessarily be limited to the following:</p> <p>3.4.1. Cover Page identifying the project, estimate stage, date of report, firm and contact person preparing the report.</p> <p>3.4.2. Table of Contents.</p> <p>3.4.3. Executive Summary <b>[maximum one (1) page]</b>, where required which includes:</p> <p>3.4.3.1. Estimated cost including contingency allowances and gross floor area.</p> <p>3.4.3.2. Estimated cost on separate line items which shall form part of the budget but funded by other stakeholders, separate contract, or schedule. (e.g. demolition, hazardous materials, Furniture, Fixture &amp; Equipment's (FF&amp;E) etc.)</p> <p>3.4.3.3. Comparison between current budget allocation with the current and previous estimated costs and explanation of any significant differences with a positive or negative variance of at least 10%.</p> <p>3.4.4. Background (general description of the facility and/or scope of the project).</p>	

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<p>3.4.5. Methodology (how the estimate was prepared and what standards).</p> <p>3.4.6. Cost Base (constant dollar, current dollar, end dollar, or escalated dollar).</p> <p>3.4.7. Escalation, if applicable, of the current dollar (\$) shall follow the recommended rates as provided by the Province.</p> <p>3.4.8. Documentation (list of documents utilized to complete the report).</p> <p>3.4.9. Summary of Area (by floor, department, etc. indicating net, circulation, service areas and walls and shafts separately).</p> <p>3.4.10. Exclusions/Inclusions.</p> <p>3.4.11. Building statistics<sup>1</sup>, including but not limited to floor-to-floor areas, storey heights, building volume and footprints, floor perimeters, graphics, and phasing; project areas such as slab-on-grade, roof surface, exterior wall area, window openings, projections; and the number of units (e.g., beds, classrooms, parking stalls);</p> <p>3.4.12. Scope/Budget Comparison (compare approved amounts with the current scope and budget amounts);</p> <p>3.4.13. Brief Description of the Elements Design Criteria based on Standard Practice for Presentation Format of Elemental Estimates Summaries, and Analyses to latest version of ASTM Designation 2514-15 Level 3 Elemental Summary.</p> <p>3.4.14. Elemental Construction Cost Summary based on Standard Classification for Cost Estimate Classification System to latest version of ASTM Designation E2516-11.</p> <p>3.4.15. Trade Divisional Construction Cost Summary matching the project manual (latest version of CSI MasterFormat).</p> <p>3.4.16. Cost Details, including allocation of elements within the estimate, based on the latest version of ASTM Designation E1557-09 Standard Classification for Building Elements and Related Site Work – UNIFORMAT II complete with detailed line items and/or breakdown of assemblies<sup>1</sup> supported by quantities and current dollar unit price data.</p> <p>3.4.17. Appendices, if any.</p> <p>3.5. Functional cost plans and cost analysis, if applicable, will be provided in accordance with the functional breakdown<sup>2</sup> provided by the Province.</p>	

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<p>4. Cost Planning and Cost Control Services during design.</p> <p>4.1. Provide the following services from the programming stage to the project completion, including, but not limited to the following:</p> <p>4.1.1. Capital cost estimates at the various stages of design as defined by the Province and where required. Stages where estimates will be required are as follows:</p> <p>4.1.1.1. Planning and Pre-Design - functional program (Class 5 or Class D minimum)</p> <p>4.1.1.2. Schematic Design (Class 4 or Class C minimum)</p> <p>4.1.1.3. Design Development (Class 3 or Class B minimum)</p> <p>4.1.1.4. Construction Document Stage [50%-60% / 80-90%] [for each of the (xx) sequential tender packages] (Class 2 or Class A/B minimum)</p> <p>4.1.1.5. Construction Document Stage 97% to 100% [for each of the (xx) sequential tender packages] (Class 1 or Class A minimum)</p> <p>4.1.2. [Life cycle cost implications of all base and optional systems, designs, and specifications proposed for consideration.] The design option for the facility and/or its systems/components will be evaluated by comparing not only the initial capital costs, but also the life cycle cost; including, but not limited to: maintaining, operating, and cyclical renewal costs of the facility and/or its systems/components over its expected life span period, which is typically 50 to 75 years.</p> <p>4.2. Provide separate data sheets with each cost report and cost check, as follows:</p> <p>4.2.1. Scope/Budget Comparison (to compare the current scope with the approved budget amounts);</p> <p>4.2.2. Budget Reconciliation Summary (to compare the current budget allocation with the current and previous estimated costs, on an elemental basis and to explain any significant differences beyond accuracy range).</p> <p>4.2.3. UNIFORMAT II Level 3 Elemental Summary (to summarize the estimated costs on an elemental basis).</p> <p>4.2.4. UNIFORMAT II Level 3 Elemental Summary Comparison (to compare the current estimate with the previous summaries and identify difference and variances with associated explanation notes)</p>	<p>✓</p>

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<p>and commentary for elements where there is a positive or negative variance of at least 10.0%).</p> <p>4.2.5. Project Criteria (to review all the relevant scope/design parameters and data for the project and provide commentary).</p> <p>4.3. Functional Program and Budget Comparison</p> <p>4.3.1. Estimate the cost, review the functional/facility programs, and provide commentary.</p> <p>4.3.2. Provide a functional/conceptual design Class 5 Cost Report in the specified format complete with functional spaces and current dollar (\$) space cost coefficients based on the functional program details.</p> <p>4.3.3. Provide separate and relevant possible soft costs based on typical and historical cost. Input or assume to include a percentage cost.</p> <p>4.3.4. Assess the adequacy of the construction budget and provide commentary.</p> <p>4.3.5. Review the recommended construction schedule for costing and provide commentary.</p> <p>4.4. Schematic Design Report presented in accordance with the latest version of ASTM Designation E1557-09, with a summary of ASTM Designation E2514-15, classification of ASTM Designation E2516-11 minimum of Class 4, based on a comprehensive list of requirements and assumptions, including a full description of the preferred schematic design option, construction/design experience, and market conditions.</p> <p>4.4.1. Estimate the cost of designs and specifications, including alternative components/systems/blockings recommended (<b>[maximum of three]</b>) for consideration as the design develops; assist in the control of costs within the construction budget; address imbalances in the elemental costs; and provide commentary to ensure value for money.</p> <p>4.4.2. Provide a Schematic Design Cost and Report in the specified format complete with quantities and current dollar (\$) unit price data, based on the selected schematic design details.</p> <p>4.4.3. Review the project and include costs associated with the latest version of TDR.</p> <p>4.4.4. Review and comment on the project schedule. Develop a Project Cost Plan and provide the cash flow analysis including all schedule milestones noted for reporting as required by the Province.</p> <p>4.4.5. Develop and compile project criteria and building ratios as required.</p>	

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<p>4.4.6. Comment on the economy of the design, market factors, anticipated escalation rates and any other matters that may affect the cost of the project.</p> <p>4.4.7. Reconcile discrepancies between Construction Cost Estimates prepared by the Construction Manager and estimates prepared by the Cost Consultant.</p> <p>4.5. Design Development Report to be in UNIFORMAT II elemental cost analysis format based on design development drawings and outline specifications, which include the design of all major systems and subsystems, as well as the results of all site/installation investigations.</p> <p>4.5.1. Prepare and submit a cost estimate of the designs and specifications including alternative systems recommended for consideration as the design develops.</p> <p>4.5.2. Assist in the control of costs within the construction budget.</p> <p>4.5.3. Address imbalances in the elemental costs.</p> <p>4.5.4. Provide commentary to ensure value for money.</p> <p>4.5.5. Prepare and submit a Design Development Class 3 Cost and Report in the specified format complete with quantities and current dollar (\$) unit price data, based on the Design Development drawings and specifications.</p> <p>4.5.6. Review the project schedule and provide a cash flow analysis.</p> <p>4.5.7. Review the project criteria and building ratios and update as required.</p> <p>4.5.8. Comment on the economy of the designs, market factors, anticipated escalation rates and any other matter that may affect the cost of the project.</p> <p>4.5.9. Reconcile discrepancies between Construction Cost Estimates prepared by the Construction Manager and estimates prepared by the Cost Consultant.</p> <p>4.6. [50%-60% / 80-90%] Construction Documents/Working Drawings Cost Report to be in UNIFORMAT II elemental based on construction drawings and specifications.</p> <p>4.6.1. Prepare and submit a [50%-60% / 80-90%] Class 2 Construction Cost Estimate [for each of the (xx) sequential tender packages] in the specified format complete with quantities and current dollar (\$) unit price data based on the [50%-60% / 80-90%] complete drawings specifications.</p>	

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<p>4.6.2. All Construction Cost Estimates shall be presented in UNIFORMAT II elemental format in accordance with ASTM Designation E1557-09 and E2514-15 as well as trade divisional format matching the latest CSI MasterFormat</p> <p>4.6.3. Review the project and include costs associated with the latest version of TDR.</p> <p>4.6.4. Review the project schedule. Provide a cash flow analysis.</p> <p>4.6.5. Review the project criteria and building ratios and update as required.</p> <p>4.6.6. Comment on the economy of the design, market factors, anticipated escalation rates, and any other matters that may affect the cost of the project.</p> <p>4.6.7. [Reconcile discrepancies between Construction Cost Estimates prepared by the Construction Management and estimates prepared by the Cost Consultant].</p> <p>4.7. 97% to 100% Construction Documents/Working Drawing Cost Report to be in both UNIFORMAT II elemental cost analysis format, as well as trade divisional format, based on completed construction drawings and specifications prepared prior to calling competitive tenders [for each of the (xx) sequential tender packages]. The 97% to 100% Estimate is expected to be within 3% to 10% of the actual contract award price for construction. Tendering risks should be included in the project risk plan and costing provided accordingly.</p> <p>4.7.1. Prepare and submit a 97% to 100% Pre-Tender Class 1 Construction Cost Estimate [for each sequential bid package] prior to tender approval in the specified format complete with quantities and current dollar (\$) unit price data based on the 97% to 100% complete drawings and specifications.</p> <p>4.7.2. All Construction Cost Estimates shall be presented in UNIFORMAT II elemental format in accordance with ASTM E2514-15 as well as trade divisional format matching the latest CSI MasterFormat.</p> <p>4.7.3. Review the project and include costs associated with the latest version of TDR.</p> <p>4.7.4. Review the project schedule and provide a cash flow analysis.</p> <p>4.7.5. Review the project criteria and building ratios and update as required.</p>	

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<p>4.7.6. Comment on the economy of the design, market factors, anticipated escalation rates, and any other matters that may affect the cost of the project.</p> <p>4.7.7. Reconcile discrepancies between Construction Cost Estimates prepared by the Construction Manager and estimates prepared by the Cost Consultant.</p> <p>4.8. Tender Analysis [for each of the (xx) sequential tender packages].</p> <p>4.8.1. Obtain copies of the three (3) lowest tenders for analysis, or copies of all tenders in the case of unit price tenders, for checking and analysis including, but not limited to: identifying exclusions, qualifications, clarification, etc. with their resultant cost implications.</p> <p>4.8.2. Provide a tender analysis in accordance with prescribed Tender Analysis Guidelines<sup>3</sup> within two (2) working days after the Tender Closing Date and Time, including budget reconciliations.</p> <p>4.8.3. Identify and evaluate, if any, and all cost reductions, if required.</p> <p>4.8.4. Provide a construction cash flow project, based on the lower acceptable tender and latest construction schedule.</p> <p>4.8.5. Review the trade summary of the awarded Contract and advice on any significant errors, omissions, or variations and resultant cost and/or schedule implication.</p>	
<p>5. Monthly Progress Report, Payment and Cost Control Services during Construction</p> <p>5.1. Provide the following services during construction.</p> <p>5.1.1. Develop, review, evaluate, and monitor monthly progress claims.</p> <p>5.1.2. Develop and issue a monthly payment certificate based of the contractor's application for payment.</p> <p>5.2. Monthly Progress Report is to include, but not limited to, the following:</p> <p>5.2.1. Cost plan project review and updates;</p> <p>5.2.2. Earned value analysis;</p> <p>5.2.3. Project the current development stage and status in relation to the schedule;</p> <p>5.2.4. Identify any new factors that may affect the cost of the project, including market conditions and escalation;</p> <p>5.2.5. Identify any changes to the tender amount, with explanations. This should include an itemized unit rate schedule showing omissions</p>	✓

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<p>from, and additions to, the previously reported anticipated tender amount;</p> <p>5.2.6. Identify any changes to the scope of the project, with explanations;</p> <p>5.2.7. Identify any changes to the overall schedule, with explanations;</p> <p>5.2.8. Reports on all current activity related to costs and any recommendations for costing to alternative design specification criteria;</p> <p>5.2.9. Review and verify the Construction Manager’s monthly report and provide comments.</p> <p>5.2.10. Review the detailed Work Breakdown Structure that is based on the Contractor’s progress claim.</p> <p>5.2.11. Prepare and submit a detailed Project Cash Flow, including major project milestones, based on the Contractor’s progress claim showing the amount and percentage (%) complete of the project budget as expected at each milestone.</p> <p>5.2.12. Prepare and submit a detailed Tender Reconciliation Report of the Pretender Estimate in both elemental and trade formats.</p> <p>5.2.13. Evaluate and monitor monthly progress claims, based on detailed Work Breakdown Structure. Report value of work completed and estimate cost to complete.</p> <p><b>5.3. Monthly Payment Certificate: The Quantity Surveyor Cost Consultant shall develop and issue a monthly payment certificate to the Province for the work performed based upon a review of each of the contractor’s applications for payment, value of work completed, and the estimated cost to complete, including, but not limited to:</b></p> <p><b>5.3.1. Visit the project site periodically on a monthly basis, unless otherwise stated, as requested by the Province and at intervals appropriate to:</b></p> <p><b>5.3.1.1. The contractors monthly application for payment;</b></p> <p><b>5.3.1.2. The progress of the work;</b></p> <p><b>5.3.1.3. Become familiar with the progress of the work performed by the Contractor;</b></p> <p><b>5.3.1.4. Obtain a written determination from the Prime Consultant that the work performed by the Contractor is proceeding and is of a quality in general conformity with the contract.</b></p>	

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<p>5.3.2. The issuance of a certificate for payment must be made to the Province within ten (10) calendar days of the contractor making an application for payment.</p> <p>5.3.3. Based upon own independent observations and evaluation of the Contractor's applications for payment, make an assessment as the amounts owing to the Contractor under the contract, and issue certificates for payment as appropriate. The Certificate for Payment shall include, at a minimum, the following:</p> <p>5.3.3.1. Date when the site visit(s) was performed;</p> <p>5.3.3.2. Progress report with photographs and physical measurements detailing the progress of all the important elements of construction works;</p> <p>5.3.3.3. Detailed analysis verifying the original budget, the cost of work completed to date, the amount of holdbacks for the contracts, the value of change orders, the current budget, and the current estimate of the cost to complete the project;</p> <p>5.3.3.4. Identify the contractor and quantify the amounts of holdback in respect of the contracts retained and released from time-to-time pursuant to the applicable contract requirements or industry standards;</p> <p>5.3.3.5. Reconcile the amount of each contractor's application for payment to the initial budget;</p> <p>5.3.3.6. Review, provide commentary, and update, where necessary, the contractor's cash flow projection and this should identify including, hard construction cost, contingencies, change orders, and amounts of holdback retained and released;</p> <p>5.3.3.7. Track and report on the amount of contingency remaining and the cost to complete estimate based on the progress of the project, advice if the balance of contingency is adequate to complete the project;</p> <p>5.3.3.8. Review and provide commentary on any issues affecting the construction schedule during the reporting period. This will include, but not limited to, identifying issues relating to the project that might affect its completion within both the project budget and schedule, along with recommendations for budget and schedule revisions.</p>	

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<p>5.3.4. The issuance of a certificate for payment shall constitute a representation by the Quantity Surveyor Cost Consultant that:</p> <p>5.3.4.1. Based on the site visit/general review and on review of the contractor's schedule of values and application for payment the work has progressed to the value certified;</p> <p>5.3.4.2. To the best of the Quantity Surveyor Cost Consultant's knowledge information, and belief, the work observed during the course of the site visit/general review is in general conformity with the contract documents;</p> <p>5.3.4.3. The contractor is entitled to payment in the amount certified.</p> <p>5.3.5. The issuance of the certificate for payment shall not be a representation that:</p> <p>5.3.5.1. The Quantity Surveyor Cost Consultant has made any examination to ascertain how and for what purpose the contractor has used the monies paid on account of the contract price;</p> <p>5.3.5.2. That the contractor has discharged the obligations imposed on the contractor by law or requirements of the workplace safety insurance board or workers compensation boards or any other applicable statute of which non-compliance would render the client personally liable for the Contractor's default.</p> <p>5.4. Review, on an as required basis, all costs submitted by the Contractor for proposed change orders. The Quantity Surveyor Cost Consultant should anticipate and will be required to review and evaluate change orders during the course of the project. The Consultant should allow up to a total of <b>[30 Hours]</b> for the review and evaluation of change orders.</p> <p>5.5. Review and verify on an as-needed basis, all claims for extra money and/or time the Contractor submits on an as-needed basis, and in accordance with the contract documents to ensure that the claim is contractually valid, appropriate, fair, and reasonable. The Quantity Surveyor Cost Consultant should anticipate and will be required to review and evaluate change orders during the course of the project. The Consultant should allow up to a total of <b>[40 Hours]</b> for the review, verification, and evaluation of claims.</p> <p>5.6. Maintain and submit a monthly project cost reporting system detailing the effect of change orders and claims on the construction cost.</p>	

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5.7. Review the trade summary of the awarded contract and incorporate to UNIFORMAT II.	
<p>6. Post Construction Cost Control Services</p> <p>6.1. Prepare a final cost report for the project allocating the final construction cost in elemental format specified by the Province, incorporating, but not limited to the following:</p> <p>6.1.1. Items as presented and described in section 3.2;</p> <p>6.1.2. Items as presented and described in section 3.3.</p> <p>6.2. Prepare a final cost report for the project allocating the final construction cost to the functional format specified by the Province, incorporating, but not limited to the following:</p> <p>6.2.1. Items identified in section 3 - Measurement and Costing;</p> <p>6.2.2. Identify key project statistics and components (i.e. building envelope, number and type of spaces, etc.);</p> <p>6.2.3. Provide a narrative describing the methodology adopted in allocating costs to spaces including project size, location, and complexity factors used, as well as any assumptions utilized;</p> <p>6.2.4. Provide a matrix allocating the final direct construction costs categorizing the individual functional space allocation and cost for the spaces identified, then providing a comparison for the cost of these spaces to their equivalent cost provided in the approved functional program.</p> <p>6.2.5. Provide a summary evaluation to compare:</p> <p>6.2.5.1. The identified final functional spaces cost and their approved functional program cost expressed in both cost per square metre and as a percentage of the overall cost.</p> <p>6.2.5.2. The final construction cost and the pretender/or the awarded bid amount and identify the associated differences with commentary.</p> <p>6.2.5.3. Provide a summary listing of final unit cost items that are outside the typical expected range of the expected current dollar unit price and identify the differences associated with commentary for elements where there is a variance beyond positive or negative ten percent (+/-10%).</p>	✓

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6.3. The final cost report must also be provided to the Province in a compatible version of MS Excel.	

<b>Typical Building Construction and General Industry Class and Accuracy Range</b>			
<b>Alberta Infrastructure</b>	<b>ASTM</b>	<b>CIQS</b>	<b>Typical Accuracy Range (Lower &amp; Upper)</b>
Functional Estimate	Class 5	Class D	-30% to +50%
Schematic Design Estimate	Class 4	Class C	-20% to +30%
Design Development Estimate	Class 3	Class B	-15% to +20%
<b>[50% / 80%]</b> Construction Drawings Estimate	Class 2	Class B	-10% to +15%
97% to 100% Pre-Tender Drawings Estimate	Class 1	Class A	-5% to +10%

<b>Recommended Cost Consultant Services Payment Schedule</b>			
<b>1. Cost Planning and Cost Control Service Deliverables</b>			
<b>Item</b>	<b>Payment Breakdown per Deliverable</b>	<b>Payment Type</b>	<b>Total Amount</b>
Value / Risk Management Workshop 1	2.5%	Lump Sum	(quote a single fee for all Cost Planning and Cost Control Service deliverables)
Value / Risk Management Workshop 2	2.5%		
Functional Design Estimate	6.0%		
Schematic Design Estimate	10.0%		
Design Development	13.0%		
[50% / 80%] Working Drawing – xx Packages	15.0%		
97% - 100% Pretender	22.0%		
Tender Analysis	3.0%		
Monthly Progress Reports, Payment and Cost Control	14.0%		
Functional Cost Analysis	12.0%		
<b>Sub-Total</b>	<b>100.0%</b>	Lump Sum	\$ _____
<b>2. Other activities / Services covered / detailed under Cost Planning and Cost Control Service Deliverables and not priced elsewhere within the RFP and / or Contract, pas as per above deliverables payment breakdown:</b>			
<b>Item</b>			<b>Total Amount</b>
Other Services			\$ _____
<b>3. Cost Control Services During Construction</b>			
<b>Item</b>	<b>Hourly Unit Rate</b>	<b>Anticipated Hours</b>	<b>Extended Amounts</b>
Change Orders	\$ _____	30 Hrs	\$ _____
Construction Claims	\$ _____	40 Hrs	\$ _____
<b>Sum of Extended Amounts</b>			\$ _____
<b>Maximum Upset Amount (excluding GST)</b> (sum of section 1, 2, and 3)			\$ _____

**End Notes to Schedule of Services**

- <sup>1</sup> Detailed line items and/or breakdown of assemblies – Information available for reference upon request.
- <sup>2</sup> Functional breakdown – Information available for reference upon request.
- <sup>3</sup> Tender Analysis Guidelines – Information available for reference upon request.