

## WEST COAST OIL PIPELINE

# Working Together to Build Lasting Economic Growth

For Indigenous communities, a new pipeline to the west coast could offer a range of economic opportunities with long-term community benefits. Large infrastructure projects create economic activity over decades, not just during construction. Communities may be able to participate at multiple stages of development, allowing potential partnerships to evolve over time.

Alberta's government is engaging with Indigenous communities to learn more about interest in economic participation and what a meaningful partnership could look like. There is no single model. Each community will decide which opportunities align with its priorities, capacity and vision.



## TRAINING AND EMPLOYMENT

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Training and employment are usually the first opportunities associated with major infrastructure projects. Proponents often invest in skills development to prepare workers for construction and operational roles, building transferable skills that remain valuable long after project completion.

Potential opportunities could include:

- Training programs
- Apprenticeships
- Technical certifications
- Equipment operation
- Surveying and monitoring
- Environmental, safety and inspection
- Administrative and support services

Training programs and apprenticeships benefits far exceed any one project, extending benefits into the future.

## PROCUREMENT AND CONTRACTING

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Projects of this scale rely on hundreds of contractors and suppliers. Indigenous businesses would be well positioned to compete for contracts across a range of services.

Opportunities may include:

- Construction and site services
- Transportation and logistics
- Environmental monitoring
- Camp, security and safety services
- Professional services like engineering, legal and accounting
- Ongoing maintenance and supply chain support during operations

Procurement could help communities further develop their businesses, create local jobs and build on their experience for future projects.

## JOBS DURING OPERATION

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Once a pipeline is built, operations continue for decades, creating long-term employment opportunities close to home. These activities often align closely with Indigenous knowledge and land stewardship practices.

Operational roles may include:

- Land reclamation
- Environmental inspection
- Pipeline and facility monitoring
- Vegetation management
- Emergency response and security
- Marine safety operations

## EQUITY OWNERSHIP

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Pipeline revenue typically comes from fees paid by companies that ship oil through the line. These tolls are set through long-term contracts, which can create stable and predictable income over decades.

Through provincial and federal loan guarantee programs, such as those provided by the Alberta Indigenous Opportunities Corporation (AIOC), Indigenous communities can access low-risk financing to support equity ownership. Loan repayments are made using project revenues over time.

Equity participation provides ongoing revenues to Indigenous communities, even while the loan is being repaid. Once the loan is repaid, revenues generally increase significantly.

These revenue streams can be reinvested into community priorities, creating generational benefits that extend well beyond the life of the project itself, including:

- Housing and infrastructure
- Health, education and cultural programs
- Economic development initiatives
- Other community development priorities

## MOVING FORWARD TOGETHER

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Alberta's government is committed to early and ongoing engagement that supports informed decision-making. Indigenous guidance and leadership will help shape potential economic partnerships. Together, let's define what meaningful participation looks like.



## DID YOU KNOW

The Trans Mountain Expansion employed more than 3,600 Indigenous workers. Approximately 10 per cent of all people hired by Trans Mountain Expansion and its contractors since the project began construction are Indigenous people.

Large pipeline projects typically award billions of dollars in contracts over their lifetime, with a growing share going to Indigenous-owned businesses. The Trans Mountain Expansion awarded more than \$6 billion in contracts to Indigenous businesses.

As of early 2026, AIOC has supported 43 Indigenous communities with nearly \$750 million in loan guarantees across nine investments, generating an estimated \$1.4 billion during loan repayment periods, with substantially higher cash flows expected after loans are repaid.

### LEARN MORE

**Website:** [alberta.ca/west-coast-oil-pipeline](https://alberta.ca/west-coast-oil-pipeline)

**Email:** [IR.Project.Engagement@gov.ab.ca](mailto:IR.Project.Engagement@gov.ab.ca)

